

NEW ORLEANS AVIATION BOARD (NOAB)
LOUIS ARMSTRONG NEW ORLEANS INTERNATIONAL AIRPORT 2026–2028
DISADVANTAGED BUSINESS ENTERPRISE GOAL
GOAL SETTING METHODOLOGY AND CALCULATIONS FOR DBE PARTICIPATION

GOAL OVERVIEW

The New Orleans Aviation Board (NOAB) proposes an overall Disadvantaged Business Enterprise (DBE) Goal applicable to contracting opportunities that are budgeted to receive federal financial assistance from the U.S. Department of Transportation. **The proposed overall goal of 25.43 was developed in compliance with 49 CFR Part 26 to ensure a level playing field for DBE certified businesses.**

MARKET AREA

The New Orleans Metropolitan Statistical Area (MSA) is the defined Market Area for DBE goal setting. The MSA is the eight-parish region utilized by the US Census Bureau which includes Orleans (coterminous with the city of New Orleans), Jefferson, St. John the Baptist, St. James, St. Tammany, St. Bernard, St. Charles and Plaquemines parishes. The eight-parish MSA is the coverage area for the New Orleans International Airport, which is owned by the City of New Orleans and physically located in Jefferson and St. Charles Parishes. The market data regarding DBE firms is determined by review of the LAUCP Directory Listing by parish, and the market data for all firms is determined using the 2023 Census County Business Patterns (CBP) for the New Orleans-Metairie MSA.

FEDERALLY FUNDED PROJECTS – CONTRACTING OPPORTUNITIES

These federally funded contracting opportunities are identified for the reporting period based on total FAA AIP Commitments for 2026–2028 and AIP Discretionary Funds request, noted in Table 1. These projects, and the overall weighting of each project for calculation of the Base Goal is detailed below. Notably, \$578.69 million in projects are identified as contracting opportunities that were relevant to the 2026–2028 DBE Goal Setting period.

Table 1: Anticipated FAA AIP Funded Projects

FAA Assisted Capital Program	Project	Amount	Weight	Weight (%)
2026	BHS Upgrade - Devicenet	\$ 8,750,000.00	0.0151203	1.51%
2026	Pavement and Piles - Terminal/Conc C	\$ 7,000,000.00	0.0120962	1.21%
2026	Sewer - Terminal	\$ 6,000,000.00	0.0103682	1.04%
2026	CBIS Expansion - 5th EDS	\$ 6,400,000.00	0.0110594	1.11%
2026	North/South Connector Road	\$ 30,000,000.00	0.0518409	5.18%
2026	Surface Parking Lots (ST & LT)	\$ 6,050,000.00	0.0104546	1.05%
2026	East Apron Expansion	\$ 9,418,500.00	0.0162755	1.63%
2026	Design Plans for Master Plan Implementation - Phase 1A	\$ 15,000,000.00	0.0259205	2.59%
2026	Concourse Expansion	\$ 36,500,000.00	0.0630731	6.31%

FAA Assisted Capital Program	Project	Amount	Weight	Weight (%)
2026	Southside Demolition	\$ 10,000,000.00	0.0172803	1.73%
2026	Sewer Force Mains - Conc A	\$ 7,000,000.00	0.0120962	1.21%
2026	Sewer Force Main - Conc B	\$ 1,000,000.00	0.0017280	0.17%
2026	Airfield Rehabilitation Program RW 2-20	\$ 35,000,000.00	0.0604811	6.05%
2026	Airfield Rehabilitation Program RW 11-29	\$ 5,000,000.00	0.0086402	0.86%
2026	Security/ Ops/ IT Enhancements	\$ 2,500,000.00	0.0043201	0.43%
2027	BHS Upgrade - Devicenet	\$ 5,000,000.00	0.0086402	0.86%
2027	Pavement and Piles - Terminal/Conc C	\$ 2,100,000.00	0.0036289	0.36%
2027	Sewer - Terminal	\$ 2,650,000.00	0.0045793	0.46%
2027	CBIS Expansion - 5th EDS	\$ 16,918,000.00	0.0292348	2.92%
2027	North/South Connector Road	\$ 22,000,000.00	0.0380167	3.80%
2027	Surface Parking Lots (ST & LT)	\$ 2,000,000.00	0.0034561	0.35%
2027	Wayfinding Improvements - South Campus	\$ 1,725,000.00	0.0029809	0.30%
2027	Design Plans for Master Plan Implementation - Phase 1A	\$ 32,000,000.00	0.0552970	5.53%
2027	Concourse Expansion	\$ 80,000,000.00	0.1382424	13.82%
2027	Southside Demolition	\$ 8,500,000.00	0.0146883	1.47%
2027	Sewer Force Mains - Conc A	\$ 5,500,000.00	0.0095042	0.95%
2027	Sewer Force Main - Conc B	\$ 10,500,000.00	0.0181443	1.81%
2027	Airfield Rehabilitation Program RW 2-20	\$ 20,000,000.00	0.0345606	3.46%
2027	Airfield Rehabilitation Program RW 11-29	\$ 5,000,000.00	0.0086402	0.86%
2027	Security/ Ops/ IT Enhancements	\$ 2,500,000.00	0.0043201	0.43%
2028	Intermodal Station	\$ 5,000,000.00	0.0086402	0.86%
2028	Autonomous Vehicle Systems (AVS)	\$ 25,000,000.00	0.0432008	4.32%
2028	Pavement and Piles - Terminal/Conc C	\$ 3,000,000.00	0.0051841	0.52%
2028	Sewer - Terminal	\$ 4,000,000.00	0.0069121	0.69%
2028	CBIS Expansion - 5th EDS	\$ 8,682,000.00	0.0150028	1.50%
2028	Design Plans for Master Plan Implementation - Phase 1A	\$ 28,500,000.00	0.0492489	4.92%
2028	Concourse Expansion	\$ 100,000,000.00	0.1728030	17.28%
2028	Security/ Ops/ IT Enhancements	\$ 2,500,000.00	0.0043201	0.43%
	Total	\$ 578,693,500.00	1.0000000	100.00%

READY, WILLING & ABLE CONTRACTING POOL

The Louisiana Unified Certification Program (LAUCP) is the basis of the airport's DBE pool. For the purposes of this analysis, only DBEs' located in the eight-parish New Orleans MSA are considered as the vendor target market.

Additionally, the list of certified DBE contractors is compared to a more global list of businesses, segregated by NAICS Code. The U.S. County Business Pattern (USCBP) 2023 Economic Census data for the New Orleans MSA is used to determine the general market population of ready, willing and able businesses. Table 2 displays a total market availability of 1658 total firms for the types of work anticipated from the federally funded contracting opportunities, as detailed below.

Overall, approximately 516 firms across these NAICS Codes and Types of Work are DBE Certified in the LAUCP Directory.

Table 2: DBE Market by NAICS

NAICS	Type of Work	LAUCP DBEs	Census Market
236220	Commercial & Institutional Building Construction	72	165
237110	Water & Sewer Line & Related Structures Construction	24	15
237310	Highway, Street & Bridge Construction (Pavement Markings)	37	34
237990	Other Heavy & Civil Engineering Construction	20	30
238110	Poured Concrete Foundation & Structure Contractors	33	28
238210	Electrical Contractors & Other Wiring Installation Contractors	42	208
238220	Plumbing, Heating & AC Contractors	29	358
238910	Site Preparation Contractors	59	53
238990	All Other Specialty Trade Contractors	52	93
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	12	49
484110	General Freight Trucking, Local	40	84
541310	Architectural Services	20	104
541320	Landscape Arch Services	9	16
541330	Engineering Services	38	259
541370	Surveying & Mapping	5	19
541380	Testing Laboratories	5	52
541430	Graphic Design Services	12	33
561612	Security Guards & Patrol Services	7	58
	Total	516	1658

BASE FIGURE

The Base Figure calculation weighs the relative availability of DBE contractors to the amount of contracting opportunities available for the total pool of contractors in the Market Area. Based on the ready willing and able analysis, a Base Goal figure of 23.33% participation was developed as detailed below.

Table 3: Relative Availability & Base Goal

Project	Amount	DBE	Market	Relative Availability	Weight	Relative Weight
2026						
BHS Upgrade - Devicenet	\$ 8,750,000.00	104	626	0.166134185	0.0151203	0.25%
Pavement and Piles - Terminal/Conc C	\$ 7,000,000.00	148	530	0.279245283	0.0120962	0.34%
Sewer - Terminal	\$ 6,000,000.00	107	410	0.260975610	0.0103682	0.27%
CBIS Expansion - 5th EDS	\$ 6,400,000.00	327	1232	0.265422078	0.0110594	0.29%
North/South Connector Road	\$ 30,000,000.00	298	874	0.340961098	0.0518409	1.77%
Surface Parking Lots (ST & LT)	\$ 6,050,000.00	219	816	0.268382353	0.0104546	0.28%
East Apron Expansion	\$ 9,418,500.00	200	684	0.292397661	0.0162755	0.48%

Project	Amount	DBE	Market	Relative Availability	Weight	Relative Weight
Design Plans for Master Plan Implementation - Phase 1A	\$ 15,000,000.00	67	379	0.176781003	0.0259205	0.46%
Concourse Expansion	\$ 36,500,000.00	67	379	0.176781003	0.0630731	1.12%
Southside Demolition	\$ 10,000,000.00	137	396	0.345959596	0.0172803	0.60%
Sewer Force Mains - Conc A	\$ 7,000,000.00	107	410	0.260975610	0.0120962	0.32%
Sewer Force Main - Conc B	\$ 1,000,000.00	107	410	0.260975610	0.0017280	0.05%
Airfield Rehabilitation Program RW 2-20	\$ 35,000,000.00	233	767	0.303780965	0.0604811	1.84%
Airfield Rehabilitation Program RW 11-29	\$ 5,000,000.00	233	767	0.303780965	0.0086402	0.26%
Security/ Ops/ IT Enhancements	\$ 2,500,000.00	270	1201	0.224812656	0.0043201	0.10%
2027						
BHS Upgrade - Devicenet	\$ 5,000,000.00	104	626	0.166134185	0.0086402	0.14%
Pavement and Piles - Terminal/Conc C	\$ 2,100,000.00	128	530	0.241509434	0.0036289	0.09%
Sewer - Terminal	\$ 2,650,000.00	107	410	0.260975610	0.0045793	0.12%
CBIS Expansion - 5th EDS	\$ 16,918,000.00	327	1232	0.265422078	0.0292348	0.78%
North/South Connector Road	\$ 22,000,000.00	298	874	0.340961098	0.0380167	1.30%
Surface Parking Lots (ST & LT)	\$ 2,000,000.00	291	816	0.356617647	0.0034561	0.12%
Wayfinding Improvements - South Campus	\$ 1,725,000.00	106	334	0.317365269	0.0029809	0.09%
Design Plans for Master Plan Implementation - Phase 1A	\$ 32,000,000.00	67	379	0.176781003	0.0552970	0.98%
Concourse Expansion	\$ 80,000,000.00	67	379	0.176781003	0.1382424	2.44%
Southside Demolition	\$ 8,500,000.00	137	396	0.345959596	0.0146883	0.51%
Sewer Force Mains - Conc A	\$ 5,500,000.00	107	410	0.260975610	0.0095042	0.25%
Sewer Force Main - Conc B	\$ 10,500,000.00	107	410	0.260975610	0.0181443	0.47%
Airfield Rehabilitation Program RW 2-20	\$ 20,000,000.00	233	767	0.303780965	0.0345606	1.05%
Airfield Rehabilitation Program RW 11-29	\$ 5,000,000.00	233	767	0.303780965	0.0086402	0.26%
Security/ Ops/ IT Enhancements	\$ 2,500,000.00	220	1201	0.183180683	0.0043201	0.08%
2028						
Intermodal Station	\$ 5,000,000.00	155	577	0.268630849	0.0086402	0.23%
Autonomous Vehicle Systems (AVS)	\$ 25,000,000.00	132	445	0.296629213	0.0432008	1.28%
Pavement and Piles - Terminal/Conc C	\$ 3,000,000.00	148	530	0.279245283	0.0051841	0.14%
Sewer - Terminal	\$ 4,000,000.00	107	410	0.260975610	0.0069121	0.18%
CBIS Expansion - 5th EDS	\$ 8,682,000.00	327	1232	0.265422078	0.0150028	0.40%
Design Plans for Master Plan Implementation - Phase 1A	\$ 28,500,000.00	67	379	0.176781003	0.0492489	0.87%

Project	Amount	DBE	Market	Relative Availability	Weight	Relative Weight
Concourse Expansion	\$ 100,000,000.00	67	379	0.176781003	0.1728030	3.05%
Security/ Ops/ IT Enhancements	\$ 2,500,000.00	220	1201	0.183180683	0.0043201	0.08%
Total	\$ 578,693,500.00				1.0000000	23.33%

HISTORIC PARTICIPATION

After calculating the Base Goal of 23.33%, NOAB's historic data was calculated from the most recent ten-year historical period (2014-2024) to determine if the goal is consistent with the agency's performance. The NOAB has historic DBE direct participation that has ranged from approximately 19%, up to over 37%, as detailed below.

Table 4: Historic Participation

Fiscal Year	DBE Goal	DBE Attainment (%)
2014 - 2015	31.85%	31.21%
2015 - 2016	31.85%	19.12%
2016 - 2017	30.35%	22.39%
2017 - 2018	30.35%	29.79%
2018 - 2019	30.35%	28.84%
2019 - 2020	33.99%	26.39%
2020 - 2021	33.99%	23.76%
2021 - 2022	33.99%	37.63%
2022 - 2023	25.64%	26.88%
2023 - 2024	27.06%	29.19%
Average	30.94%	27.52%
Median	31.10%	27.86%

*Due to the covid-19 pandemic, MSY awarded one contract. This table reflects DBE attainment for that goal.

In consideration of whether historic performance supports the calculated base Goal of 23.33% for the 2026-2028 triennial period, adjustments to the base goal were considered. The average DBE goal of 30.94% and the average actual DBE attainment for the ten-year period (2014–2024) is 27.52%.

CONSIDERED ADJUSTMENTS TO THE FY 2026 – 2028 BASE FIGURE DBE GOAL

The DBE Base Goal calculated for 2026 – 2028 is 23.33%

The ten-year average DBE attainment is 27.52%

Adjustments to the FY 2026 – 2028 DBE Goal was considered as calculated using the following formula:

$$((10\text{-Year attainment Average}) + (\text{FY 2026 Base Goal}))/2 = \text{Adjusted DBE Goal}$$
$$27.52\% + 23.33\% \text{ divided by } 2 = 25.43\%$$

It was determined, in consideration of the potential adjustment, the specific scope of work for the anticipated projects, the Airport's strong record attainment performance, and its strong DBE Program, the adjusted goal of 25.43% is appropriate in consideration of several factors:

- Projected availability of DBEs to perform work on federally funded MSY projects over this triennial period;
- Current capacity of Market Area DBEs to perform work (relative availability at the NAICS/project level in the market area);
- The Airport's capital projects pipeline and historic compliance with the MSY DBE program.
- Pending status on major requested AICP funding requests

In addition, the City of New Orleans recently contracted with an economic research firm to conduct a Disparity study, which was made available in 2018. Key findings from the study included:

- 44% percent of local businesses are available for City work are MBE/WBEs.
- MBE/WBEs might be expected to receive 41 percent of City contract dollars if there were a level playing field for minority- and women-owned firms.
- Analysis of the New Orleans marketplace suggests that there is not a level playing field for minority- and women-owned businesses.
- There is evidence of disparities for people of color and women in entry and advancement, business ownership, access to capital and business success.
- There are substantial disparities in the utilization of MBE/WBEs.
- There is qualitative evidence of discrimination against minority and female business owners.
- Without City action, there would be disparities in MBE/WBE utilization in City contracts.
- To avoid being a passive participant in marketplace discrimination, there is a need for City efforts to assist minority- and women-owned companies in its procurement."

These factors were considered, leading to a determination not to make further adjustments to the base goal based on the future pipeline as well as the historic performance, given promising evidence of ongoing and future capacity for inclusion of minority and small businesses at MSY.

USE OF NEUTRAL MEANS

Historically, the NOAB has achieved DBE participation through the use of race-neutral and race-conscious (contract goals) strategies.

There are more areas of work with relatively larger numbers (>400) of firms recorded in the LAUCP Directory, including Engineering, Site prep, Electrical, Trucking, Highway, and Commercial and Institutional Building Construction.

The NOAB will continue to establish contract goals to meet any portion of the overall goal that is not attainable via race-neutral means. Contract goals will be established only on federally assisted contracts that have subcontracting opportunities. Contract goals are not established on every project and the size of contract goals are determined based on the type of work and availability of DBE firms to participate.

The Airport will also utilize race-neutral means of facilitating DBE participation. The race-neutral measures include:

- Inclusion of DBE firms and other small businesses in project notifications.
- Supplying a list of potential subcontractors to potential prime contractors.
- Ensuring the widest feasible distribution of this program by utilizing the LAUCP Directory.

PUBLIC PARTICIPATION AND CONSULTATION

This goal will be presented to the New Orleans Aviation Board. The NOAB will make this goal setting methodology available to key community stakeholders including Black, Hispanic and Asian Chambers of Commerce as well as other relevant civic, community and professional organizations and trade associations. As well, the goal setting methodology will be made available to certified DBE firms and other public agencies that could be expected to have information concerning the effects of discrimination and/or the availability of DBE firms. Notice of the proposed overall goal will be made available to the public via the Airport's website, local news publication, public outreach email, and stakeholder engagement.

Two Public Hearings on the goal update are scheduled and announced, taking place virtually on September 4, 2025 and September 11, 2025 at 11AM, Central. These notices will be published in the following publications:

- NOLA.com
- *The Advocate*
- *New Orleans Tribune*

The Airport will continue to accept any written comments concerning the proposed goal through September 15, 2025.

APPENDIX

2026	BHS Upgrade - Devicenet				
NAICS	Type of Work: All Other Professional, Scientific, and Technical Services	Weight	DBE	Market	Relative Availability
238210	Electrical Contractors & Other Wiring Installation Contractors	50%	42	208	0.100961538
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	30%	12	49	0.073469388
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	104	626	0.201737057
					20.17%
2026	Pavement and Piles - Terminal/Conc C				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237990	Other Heavy & Civil Engineering Construction (Pile & Pavement)	64%	20	30	0.426666667
238110	Concrete Finishing	15%	33	28	0.176785714
484110	Trucking	5%	40	84	0.023809524
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	3%	5	19	0.007894737
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	148	530	0.652958430
					65.30%
2026	Sewer - Terminal				
NAICS	Type of Work: Railway Station Construction	Weight	DBE	Market	Relative Availability
237110	Water & Sewer Line & Related Structures Construction	73%	24	15	1.168000000
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%
2026	CBIS Expansion - 5th EDS				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement Markings)	5%	37	34	0.054411765
237990	Other Heavy & Civil Engineering Construction (Pavement)	25%	20	30	0.166666667
238110	Concrete Finishing	10%	33	28	0.117857143
238210	Electrical Contractors & Other Wiring Installation Contractors	15%	42	208	0.030288462
238220	Plumbing & HVAC	10%	29	358	0.008100559
238910	Site Prep (Demo)	5%	59	53	0.055660377
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898
484110	Trucking	7%	40	84	0.033333333
541330	Engineering Services	10%	38	259	0.014671815
541370	Survey & Mapping	5%	5	19	0.013157895

541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	327	1232	0.509522886
					50.95%
2026	North/South Connector Road				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction (Pavement & Markings)	7%	37	34	0.076176471
237990	Other Heavy & Civil Engineering Construction (Draining & Utilities)	35%	20	30	0.233333333
238110	Concrete Finishing	5%	33	28	0.058928571
238210	Electrical Contractors & Other Wiring Installation Contractors	10%	42	208	0.020192308
238910	Site Prep (Demo)	10%	59	53	0.111320755
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	298	874	0.590775066
					59.08%
2026	Surface Parking Lots (ST & LT)				
NAICS	Type of Work: Airport Building Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement & Markings)	35%	37	34	0.380882353
237990	Other Heavy & Civil Engineering Construction (Drainage & Utilities)	16%	20	30	0.106666667
238110	Concrete Finishing	5%	33	28	0.058928571
238210	Electrical Contractors & Other Wiring Installation Contractors	5%	42	208	0.010096154
238910	Site Prep (Demo)	10%	59	53	0.111320755
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	2%	12	49	0.004897959
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	291	816	0.750164293
					75.02%
2026	East Apron Expansion				
NAICS	Type of Work: Light rail system construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement & Markings)	56%	37	34	0.609411765
238110	Concrete Finishing	10%	33	28	0.117857143
238210	Electrical Contractors & Other Wiring Installation Contractors	10%	42	208	0.020192308
484110	Trucking	7%	40	84	0.033333333
541330	Engineering	10%	38	259	0.014671815

541370	Survey & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.19%
	Total	100%	200	684	0.810547335
					81.05%
2026	Design Plans for Master Plan Implementation - Phase 1A				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.281250000
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%
2026	East Concourse Expansion				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.28125
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%
2026	Southside Demolition				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237130	Engineering Services	10%	38	259	0.014671815
238910	Site Prep (Demo, Grading, Drainage, Excavation)	75%	59	53	0.834905660
484110	Trucking	15%	40	84	0.071428571
	Total	100%	137	396	0.921006046
					92.10%
2026	Sewer Force Mains - Conc A				
NAICS	Type of Work: Railway Station Construction	Weight	DBE	Market	Relative Availability
237110	Sewer Line & Related Structures Construction	73%	24	15	1.168000000
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%
2026	Sewer Force Main - Conc B				
NAICS	Type of Work: Flood control project construction	Weight	DBE	Market	Relative Availability
237110	Sewer Line & Related Structures Construction	73%	24	15	1.168000000
484110	Trucking	10%	40	84	0.047619048

541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%

2026	Airfield Rehabilitation Program RW 2-20				
NAICS	Type of Work: Resurfacing, highway, road, street, bridge or airport runway	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction	40%	37	34	0.435294118
238210	Electrical Contractors & Other Wiring Installation Contractors (Pavement & Markings)	10%	42	208	0.020192308
238910	Site Prep Contractors (Demo, Grading, Excavation)	15%	59	53	0.166981132
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	10%	5	19	0.026315789
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	233	767	0.716372618
					71.64%

2026	Airfield Rehabilitation Program RW 11-29				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction	40%	37	34	0.435294118
238210	Electrical Contractors & Other Wiring Installation Contractors (Pavement & Markings)	10%	42	208	0.020192308
238910	Site Prep Contractors (Demo, Grading, Excavation)	15%	59	53	0.166981132
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	10%	5	19	0.026315789
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	233	767	0.716372618
					71.64%

2026	Security/ Ops/ IT Enhancements				
NAICS	Type of Work: Flood control project construction	Weight	DBE	Market	Relative Availability
236220	Commercial and Institutional Building Construction	45%	72	165	0.196363636
238210	Electrical Contractors & Other Wiring Installation	15%	42	208	0.030288462
238220	Plumbing & HVAC	15%	29	358	0.012150838
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	10%	12	49	0.024489796
541310	Architectural Services	7%	20	104	0.013461538
541330	Engineering Services	7%	38	259	0.010270270
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	220	1201	0.288231437
					28.82%

2027	BHS Upgrade - Devicenet				
NAICS	Type of Work: All Other Professional, Scientific, and Technical Services	Weight	DBE	Market	Relative Availability
238210	Electrical Contractors & Other Wiring Installation Contractors	50%	42	208	0.100961538
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	30%	12	49	0.073469388
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	104	626	0.201737057
					20.17%
2027	Pavement and Piles - Terminal/Conc C				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237990	Other Heavy & Civil Engineering Construction (Pile & Pavement)	64%	20	30	0.426666667
238110	Concrete Finishing	15%	33	28	0.176785714
484110	Trucking	5%	40	84	0.023809524
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	3%	5	19	0.007894737
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	128	530	0.652958430
					65.30%
2027	Sewer - Terminal				
NAICS	Type of Work: Railway Station Construction	Weight	DBE	Market	Relative Availability
237110	Water & Sewer Line & Related Structures Construction	73%	24	15	1.168
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%
2027	CBIS Expansion - 5th EDS				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement Markings)	5%	37	34	0.054411765
237990	Other Heavy & Civil Engineering Construction (Pavement)	25%	20	30	0.166666667
238110	Concrete Finishing	10%	33	28	0.117857143
238210	Electrical Contractors & Other Wiring Installation Contractors	15%	42	208	0.030288462
238220	Plumbing & HVAC	10%	29	358	0.008100559
238910	Site Prep (Demo)	5%	59	53	0.055660377
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898
484110	Trucking	7%	40	84	0.033333333
541330	Engineering Services	10%	38	259	0.014671815
541370	Survey & Mapping	5%	5	19	0.013157895

541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	327	1232	0.509522886
					50.95%
2027	North/South Connector Road				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction (Pavement & Markings)	7%	37	34	0.076176471
237990	Other Heavy & Civil Engineering Construction (Draining & Utilities)	35%	20	30	0.233333333
238110	Concrete Finishing	5%	33	28	0.058928571
238210	Electrical Contractors & Other Wiring Installation Contractors	10%	42	208	0.020192308
238910	Site Prep (Demo)	10%	59	53	0.111320755
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	298	874	0.590775066
					59.08%
2027	Surface Parking Lots (ST & LT)				
NAICS	Type of Work: Airport Building Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement & Markings)	35%	37	34	0.380882353
237990	Other Heavy & Civil Engineering Construction (Drainage & Utilities)	16%	20	30	0.106666667
238110	Concrete Finishing	5%	33	28	0.058928571
238210	Electrical Contractors & Other Wiring Installation Contractors	5%	42	208	0.010096154
238910	Site Prep (Demo)	10%	59	53	0.111320755
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	2%	12	49	0.004897959
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	291	816	0.750164293
					75.02%
2027	Wayfinding Improvements - South Campus				
NAICS	Type of Work: Light rail system construction	Weight	DBE	Market	Relative Availability
238210	Electrical Contractors	5%	42	208	0.010096154
238990	All Other Specialty Trade Contractors (non-electrical signage)	65%	52	93	0.36344086
541430	Graphic Design Services	30%	12	33	0.109090909
	Total	100%	106	334	0.482627923
					48.26%

2027	Design Plans for Master Plan Implementation - Phase 1A				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.281250000
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%

2027	East Concourse Expansion				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.281250000
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%

2027	Southside Demolition				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237130	Engineering Services	10%	38	259	0.014671815
238910	Site Prep (Demo, Grading, Drainage, Excavation)	75%	59	53	0.834905660
484110	Trucking	15%	40	84	0.071428571
	Total	100%	137	396	0.921006046
					92.10%

2027	Sewer Force Mains - Conc A				
NAICS	Type of Work: Railway Station Construction	Weight	DBE	Market	Relative Availability
237110	Sewer Line & Related Structures Construction	73%	24	15	1.168000000
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%

2027	Sewer Force Main - Conc B				
NAICS	Type of Work: Flood control project construction	Weight	DBE	Market	Relative Availability
237110	Sewer Line & Related Structures Construction	73%	24	15	1.168000000
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%

2027	Airfield Rehabilitation Program RW 2-20				
NAICS	Type of Work: Resurfacing, highway, road, street, bridge or airport runway	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction	40%	37	34	0.435294118
238210	Electrical Contractors & Other Wiring Installation Contractors (Pavement & Markings)	10%	42	208	0.020192308
238910	Site Prep Contractors (Demo, Grading, Excavation)	15%	59	53	0.166981132
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	10%	5	19	0.026315789
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	233	767	0.716372618
					71.64%
2027	Airfield Rehabilitation Program RW 11-29				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction	40%	37	34	0.435294118
238210	Electrical Contractors & Other Wiring Installation Contractors (Pavement & Markings)	10%	42	208	0.020192308
238910	Site Prep Contractors (Demo, Grading, Excavation)	15%	59	53	0.166981132
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	10%	5	19	0.026315789
541380	Testing Laboratories	3%	5	52	0.002884615
561612	Security Guards & Patrol Services	2%	7	58	0.002413793
	Total	100%	233	767	0.716372618
					71.64%
2027	Security/ Ops/ IT Enhancements				
NAICS	Type of Work: Flood control project construction	Weight	DBE	Market	Relative Availability
236220	Commercial and Institutional Building Construction	45%	72	165	0.196363636
238210	Electrical Contractors & Other Wiring Installation	15%	42	208	0.030288462
238220	Plumbing & HVAC	15%	29	358	0.012150838
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	10%	12	49	0.024489796
541310	Architectural Services	7%	20	104	0.013461538
541330	Engineering Services	7%	38	259	0.010270270
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	220	1201	0.288231437
					28.82%
2028	Intermodal Station				
NAICS	Type of Work: All Other Professional, Scientific, and Technical Services	Weight	DBE	Market	Relative Availability
236220	Commercial & Institutional Building Construction	42%	72	165	0.183272727
237990	Other Heavy & Civil Engineering Construction (rail)	46%	20	30	0.306666667
541310	Architectural Services	5%	20	104	0.009615385

541330	Engineering Services	5%	38	259	0.007335907
541370	Surveying & Mapping	2%	5	19	0.005263158
	Total	100%	155	577	0.512153844
					51.22%
2028	Autonomous Vehicles				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street & Bridge Construction (Pavement markings)	70%	37	34	0.761764706
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	5%	5	19	0.013157895
	Total	100%	132	445	0.849458361
					84.95%
2028	Pavement and Piles - Terminal/Conc C				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
237990	Other Heavy & Civil Engineering Construction (Pile & Pavement)	64%	20	30	0.426666667
238110	Concrete Finishing	15%	33	28	0.176785714
484110	Trucking	5%	40	84	0.023809524
541330	Engineering Services	10%	38	259	0.014671815
541370	Surveying & Mapping	3%	5	19	0.007894737
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	148	530	0.652958430
					65.30%
2028	Sewer - Terminal				
NAICS	Type of Work: Railway Station Construction	Weight	DBE	Market	Relative Availability
237110	Water & Sewer Line & Related Structures Construction	73%	24	15	1.168
484110	Trucking	10%	40	84	0.047619048
541330	Engineering Services	15%	38	259	0.022007722
541380	Testing Laboratories	2%	5	52	0.001923077
	Total	100%	107	410	1.239549847
					123.95%
2028	CBIS Expansion - 5th EDS				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
237310	Highway, Street and Bridge Construction (Pavement Markings)	5%	37	34	0.054411765
237990	Other Heavy & Civil Engineering Construction (Pavement)	25%	20	30	0.166666667
238110	Concrete Finishing	10%	33	28	0.117857143
238210	Electrical Contractors & Other Wiring Installation Contractors	15%	42	208	0.030288462
238220	Plumbing & HVAC	10%	29	358	0.008100559
238910	Site Prep (Demo)	5%	59	53	0.055660377
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	5%	12	49	0.012244898

484110	Trucking	7%	40	84	0.033333333
541330	Engineering Services	10%	38	259	0.014671815
541370	Survey & Mapping	5%	5	19	0.013157895
541380	Testing Laboratories	2%	5	52	0.001923077
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	327	1232	0.509522886
					50.95%
2028	Design Plans for Master Plan Implementation - Phase 1A				
NAICS	Type of Work: Pavement, highway, road, street, bridge or airport runway, construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.281250000
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%
2028	East Concourse Expansion				
NAICS	Type of Work: Airport Terminal Construction	Weight	DBE	Market	Relative Availability
541310	Architectural Services	30%	20	104	0.057692308
541320	Landscape Arch Services (and Land Planning)	50%	9	16	0.28125
541330	Engineering Services	20%	38	259	0.029343629
	Total	100%	67	379	0.368285937
					36.83%
2028	Security/ Ops/ IT Enhancements				
NAICS	Type of Work: Flood control project construction	Weight	DBE	Market	Relative Availability
236220	Commercial and Institutional Building Construction	45%	72	165	0.196363636
238210	Electrical Contractors & Other Wiring Installation	15%	42	208	0.030288462
238220	Plumbing & HVAC	15%	29	358	0.012150838
423610	Electrical Apparatus, Wiring Supplies & Related Equipment Merchant Wholesalers	10%	12	49	0.024489796
541310	Architectural Services	7%	20	104	0.013461538
541330	Engineering Services	7%	38	259	0.010270270
561612	Security Guards & Patrol Services	1%	7	58	0.001206897
	Total	100%	220	1201	0.288231437
					28.82%